Prospero
ADVISORY

*Order out of complexity.*

# Services for Fund Administrators & TCSPs

Independent advisory and operational leadership for the offshore financial services market, helping fund administration and trust company businesses modernise how they operate.

> When your firm needs independent operational, governance or transformation expertise, Prospero Advisory provides senior, conflict-free support. We are not a software vendor, an administrator or an audit firm, and we hold no competing mandate. We have run these businesses at scale, and we act purely in your firm's interest: practical change your teams can absorb, not a report for the shelf.

## 01 OPERATIONAL TRANSFORMATION WITH AI

Senior-led adoption of AI across administration and TCB operations: minute-taking, board pack review, client take-on, periodic reviews and reporting. We identify where AI can safely release capacity, design the controls and human oversight the regulator will expect, train your people, and deliver working change rather than strategy decks.

**When firms call us:** margin pressure with no headcount to spare; a board asking for a considered AI position; a first deployment that stalled; caution over data, vendors and regulatory expectations.

## 02 FRACTIONAL COO & OPERATIONAL LEADERSHIP

Senior operational leadership without the full-time cost: a fractional or interim COO who has run these businesses, embedded for an agreed number of days each month, owning the operating model, leading change and holding the executive agenda between boards.

**When firms call us:** a growing firm not yet ready for a full-time COO; an operations leader leaving at the wrong moment; a board wanting senior grip on delivery without adding permanent headcount.

## 03 OPERATING MODEL & PROCESS REVIEW

Independent, criteria-based review of the operating model end to end: process maturity, control environment, capacity and utilisation, service quality, client profitability and key-person risk, delivered as a clear assessment with a sequenced roadmap the executive can actually run.

**When firms call us:** preparing for investment or sale; service quality slipping under growth; post-acquisition operating models that never quite merged; a board seeking independent assurance.

## 04 GROWTH, INTEGRATION & CHANGE DELIVERY

Hands-on senior leadership for the moments that stretch a firm: acquisitions and client-book migrations, systems change, new service lines and jurisdictional growth. Paul has led fund administration integrations at scale and grown a Jersey business from under fifteen staff to over a hundred.

**When firms call us:** an integration behind plan; a migration at risk; growth outpacing the operating model.

## 05 GOVERNANCE & REGULATORY STANDING

Governance and regulatory support for regulated providers: framework design, board and committee effectiveness reviews, alignment with regulator expectations, remediation where standards have slipped, and preparation for authorisations, regulatory visits and findings.

**When firms call us:** examination findings needing a credible response; governance build-out ahead of authorisation; boards wanting an independent view of their own governance health.

**Also available:** provider due diligence, AI-adoption training, and project support for complex mandates. Engagements scale from a focused review to ongoing retained support.

## WHY PROSPERO

Prospero was founded by Paul Monahan after a career on all three sides of the Jersey funds market: authorising funds and managers at the JFSC, leading fund administration as Executive Director and Co-Head of Real Estate at Langham Hall, and running Corporate Services and Private Equity in Jersey for Apex Group. Every engagement draws on all three: the regulator's eye, the operator's instincts and complete independence, delivered personally and at senior level.

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